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**From:** Vandenberg, John [Vandenberg.John@epa.gov]  
**Sent:** 1/11/2021 1:03:51 PM  
**To:** Cascio, Wayne [Cascio.Wayne@epa.gov]; Thayer, Kris [thayer.kris@epa.gov]  
**CC:** Suarez, Danielle [Suarez.Danielle@epa.gov]  
**Subject:** RE: Transition Request: Major Products or Actions Requiring IO Decisions

Wayne,  
I thought I'd send this reply but now I don't see it. I have no changes to the file.  
Sorry for the delay.  
John

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**From:** Cascio, Wayne <Cascio.Wayne@epa.gov>  
**Sent:** Thursday, January 07, 2021 4:01 PM  
**To:** Thayer, Kris <thayer.kris@epa.gov>; Vandenberg, John <Vandenberg.John@epa.gov>  
**Cc:** Suarez, Danielle <Suarez.Danielle@epa.gov>  
**Subject:** FW: Transition Request: Major Products or Actions Requiring IO Decisions

Kris and John – Please take a look at this and update if necessary and get it back to me sometime tomorrow. Thanks,  
Wayne

Wayne E. Cascio, MD, FACC | Director | Center for Public Health and Environmental Assessment | Office of Research and Development | U.S. Environmental Protection Agency | Research Triangle Park, NC 27711 | Phone: 919.541.2508 | Cell: 919.627.3762 |

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**From:** Linkins, Samantha <Linkins.Samantha@epa.gov>  
**Sent:** Thursday, January 07, 2021 3:15 PM  
**To:** Sayles, Gregory <Sayles.Gregory@epa.gov>; Watkins, Tim <Watkins.Tim@epa.gov>; Cascio, Wayne <Cascio.Wayne@epa.gov>; Ross, Mary <Ross.Mary@epa.gov>; Thomas, Russell <Thomas.Russell@epa.gov>; Hubbell, Bryan <Hubbell.Bryan@epa.gov>; Ryan, Shawn <Ryan.Shawn@epa.gov>; VanDrunick, Suzanne <vanDrunick.Suzanne@epa.gov>; Jones, Samantha <Jones.Samantha@epa.gov>; Slimak, Michael <Slimak.Michael@epa.gov>; Frithsen, Jeff <Frithsen.Jeff@epa.gov>  
**Subject:** RE: Transition Request: Major Products or Actions Requiring IO Decisions

Hi again,

We've been asked to take another look at this document to make sure nothing has changed or nothing has come up that needs to be added. This is the same as what you looked at last month, just with some BOSC meetings added. I don't think much has changed, but if you have any edits or additions, please let me know by 5pm tomorrow! This is due to AO on Monday, so I plan to send to Jennifer tomorrow evening.

Thank you thank you!

-Sam

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**From:** Linkins, Samantha  
**Sent:** Tuesday, December 15, 2020 9:52 AM  
**To:** Sayles, Gregory <Sayles.Gregory@epa.gov>; Watkins, Tim <Watkins.Tim@epa.gov>; Cascio, Wayne <Cascio.Wayne@epa.gov>; Ross, Mary <Ross.Mary@epa.gov>; Thomas, Russell <Thomas.Russell@epa.gov>; Hubbell, Bryan <Hubbell.Bryan@epa.gov>; Ryan, Shawn <Ryan.Shawn@epa.gov>; VanDrunick, Suzanne <vanDrunick.Suzanne@epa.gov>; Jones, Samantha <Jones.Samantha@epa.gov>; Slimak, Michael

<Slimak.Michael@epa.gov>; Frithsen, Jeff <Frithsen.Jeff@epa.gov>

**Subject:** RE: Transition Request: Major Products or Actions Requiring IO Decisions

Hi all,

Thanks so much for your help on this! I've attached what we sent over to the transition team for your reference, and I included the other offices' submissions in case you needed some new reading material. FYI, we've already gotten feedback from the transition team on this, and they are very happy with it. (But sorry Mike, never got an answer on why OLEM wasn't included.)

Thanks again, happy holidays, and I'm sure I'll be bothering you all for something else soon!

-Sam

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**From:** Linkins, Samantha

**Sent:** Tuesday, December 08, 2020 2:50 PM

**To:** Sayles, Gregory <Sayles.Gregory@epa.gov>; Watkins, Tim <Watkins.Tim@epa.gov>; Cascio, Wayne <Cascio.Wayne@epa.gov>; Ross, Mary <Ross.Mary@epa.gov>; Thomas, Russell <Thomas.Russell@epa.gov>; Hubbell, Bryan <Hubbell.Bryan@epa.gov>; Ryan, Shawn <Ryan.Shawn@epa.gov>; VanDrunick, Suzanne <vanDrunick.Suzanne@epa.gov>; Jones, Samantha <Jones.Samantha@epa.gov>; Slimak, Michael <Slimak.Michael@epa.gov>; Frithsen, Jeff <Frithsen.Jeff@epa.gov>

**Subject:** Transition Request: Major Products or Actions Requiring IO Decisions

Hi Directors and NPDs,

The Biden Transition Team has asked for major products or actions coming out of ORD that will require IOAA decisions between Jan-June 2021. The full request is below. I pulled items from a similar exercise we did in October in the attached. I can't think of much else to add, but Jennifer wanted me to check with you all. Totally fine if you don't have additions, but if you do, could you please add it to the attached or send it to me in the body of an email?

If you could reply with any additions by COB tomorrow, I'd greatly appreciate it. (OSAPE, note that I added the SI Annual Reports - could you please make sure what I put in is accurate?)

-Sam

Full Transition Team Request:

- We are interested to learn what the major expected decision points will be between January 20, 2021 and June 1, 2021 for OAR, OW, ORD and OCSPP. We have heard about many individual issues during the briefings, but would benefit from seeing as a whole the flow of expected work products, actions and the like that will make their way to the Programs' front offices for decision or sign-off. Could you please ask these four offices if they already have, or could very easily compile, a list of the expected most significant items needing front office decisions during this time period, including if the schedule is mandated by a court order or other mandatory legal authority?

Samantha Linkins (she/her)  
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